



## Catalyst Strategic Solutions Financial Symposium

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# The Housing & US Economic Outlook

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## We are at a “Pivotal Moment” in US Economic History!

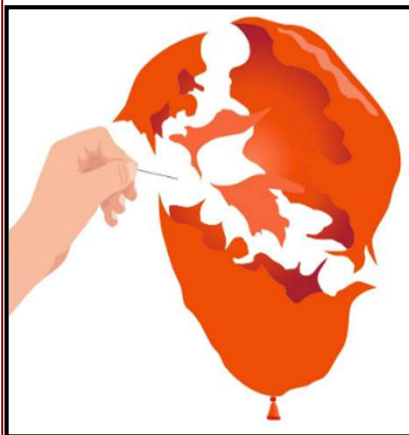
**This record long economic expansion STILL has legs!**

- US economy has begun its 11th year of growth for the first time in history...and it's still moving forward.
- Unemployment rate (3.7%) is lowest in nearly 50 years!
- Wages have improved. US consumers have ramped up spending.
- Inflation remains dormant!
- Ample capital looking for investments. Stock market at record high levels!
- Technological innovations continue to transform the very fabric of our economy and society.



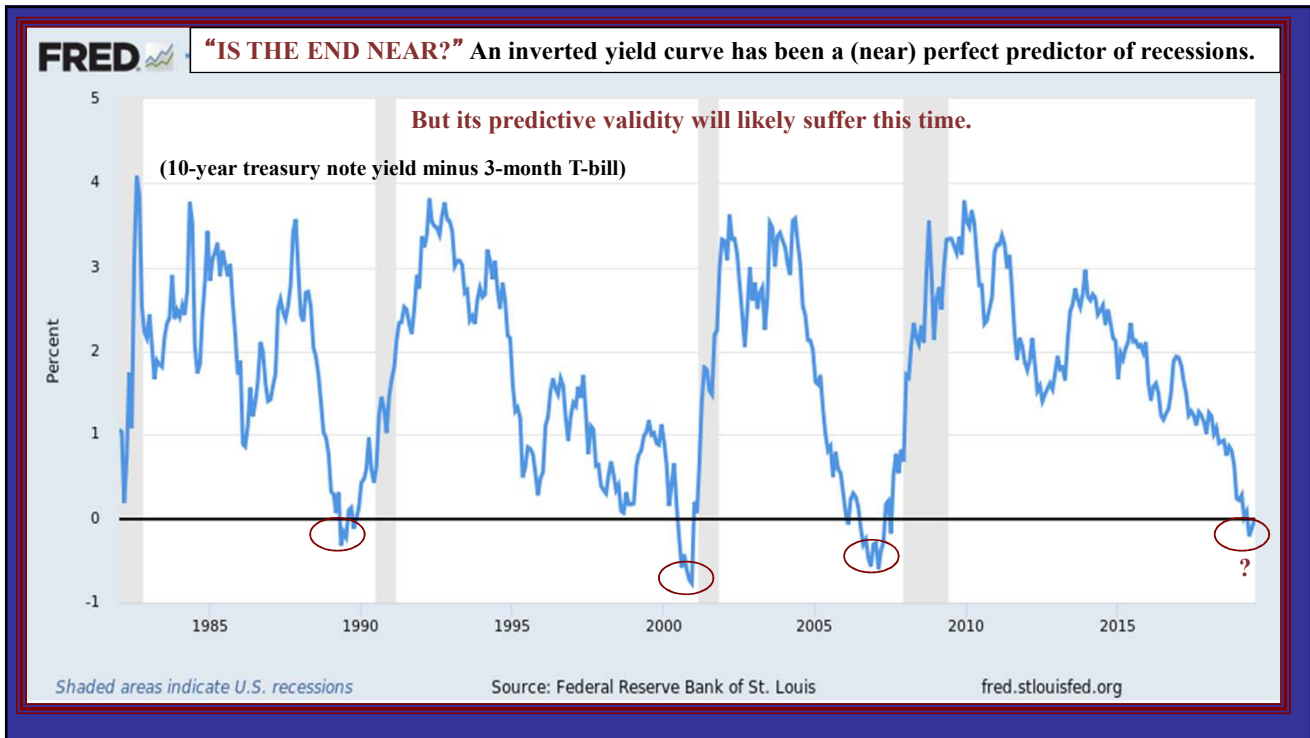
## Three most common causes of past recessions

1. **High “real” interest rates.** It shuts down borrowing and spending; delinquencies surge.  
(1953-1954, 1957-1958, 1969-1970, 1981-1982)
2. A major **geopolitical eruption** that causes oil prices to jump. Higher energy costs brings economy to a screeching halt.  
(1973-1975, 1980)
3. **Acts of human folly;** Self-inflicted economic wounds.  
(2001, 2008-2009)



## What could puncture this economy?

- Last G-20 meeting between Pres. Trump and Xi Jinping accomplished little. Will Trump soon raise tariffs on ALL Chinese imports? Are India, Vietnam and Europe next?
- Geopolitical threats are all flashing **“RED.”**  
(Iran, North Korea, South China Sea, Venezuela, Libya, India/Pakistan)
- Investor appetite for US federal debt is not infinite!  
Funding \$1 trillion a year to cover budget deficits and \$22 trillion in debt will inevitably lead to higher i-rates.
- Threat of extreme political warfare as the 2020 presidential campaign gets underway. A polarized political climate may sap energy from an aging economic cycle.



**Quantitative easing by world central banks have distorted bond markets.**

The collapse in global rates caused a stampede into US gov't debt for its safety and positive yield!

Country	6-Mo	1-Year	2-Year	3-Year	4-Year	5-Year	6-Year	7-Year	8-Year	9-Year	10-Year	15-Year	30-Year
Switzerland	-0.75	-0.64	-0.89	-0.91	-0.89	-0.87	-0.79	-0.76	-0.69	-0.63	-0.52	-0.29	-0.01
Germany	-0.58	-0.68	-0.74	-0.76	-0.74	-0.68	-0.64	-0.58	-0.46	-0.40	-0.31	-0.10	0.27
Netherlands	-0.59		-0.72	-0.70	-0.64	-0.61	-0.50	-0.42	-0.32	-0.25	-0.15	-0.01	0.30
Japan	-0.13	-0.17	-0.20	-0.22	-0.23	-0.22	-0.22	-0.22	-0.21	-0.16	-0.12	0.07	0.36
Denmark	-0.66		-0.70	-0.70		-0.68			-0.45		-0.28		
Austria		-0.54	-0.65	-0.63	-0.57	-0.47	-0.39	-0.28	-0.22	-0.14	-0.03	0.31	0.70
Finland			-0.66	-0.63	-0.61	-0.54	-0.45		-0.19		-0.01		0.56
Sweden	-0.40		-0.62			-0.55		-0.26			-0.01	0.18	
France	-0.59	-0.60	-0.68	-0.66	-0.62	-0.53	-0.41	-0.31	-0.21	-0.10	0.02	0.38	1.15
Belgium	-0.57	-0.58	-0.60	-0.66	-0.60	-0.54	-0.42	-0.25	-0.14	-0.06	0.09	0.40	
Slovakia		-0.33				-0.24	-0.50		0.00	0.18	0.26		
Ireland	-0.41	-0.55	-0.45		-0.46	-0.39	-0.24	-0.14	0.45		0.22	0.58	1.16
Slovenia		-0.48	-0.30			-0.31		-0.14			0.25		
Spain	-0.41	-0.39	-0.40	-0.34	-0.27	-0.21	-0.06	0.08	0.20	0.29	0.43	0.80	1.47
Portugal	-0.38	-0.34	-0.37	-0.25	-0.17	-0.14	0.05	0.16	0.28	0.44	0.55	0.95	1.50
Malta	-0.23	-0.20		-0.10				0.02			0.74		
Bulgaria		-0.13		-0.01		0.05		0.37			0.58		
Italy	-0.16	-0.02	0.22	0.71	1.03	1.31	1.53	1.61	1.77	1.82	2.12	2.45	3.17
United States	2.19	2.03	1.81	1.75		1.78		1.89			2.03		2.52

Government yields as of June 21

**\$12 trillion in government bonds have negative yields.**



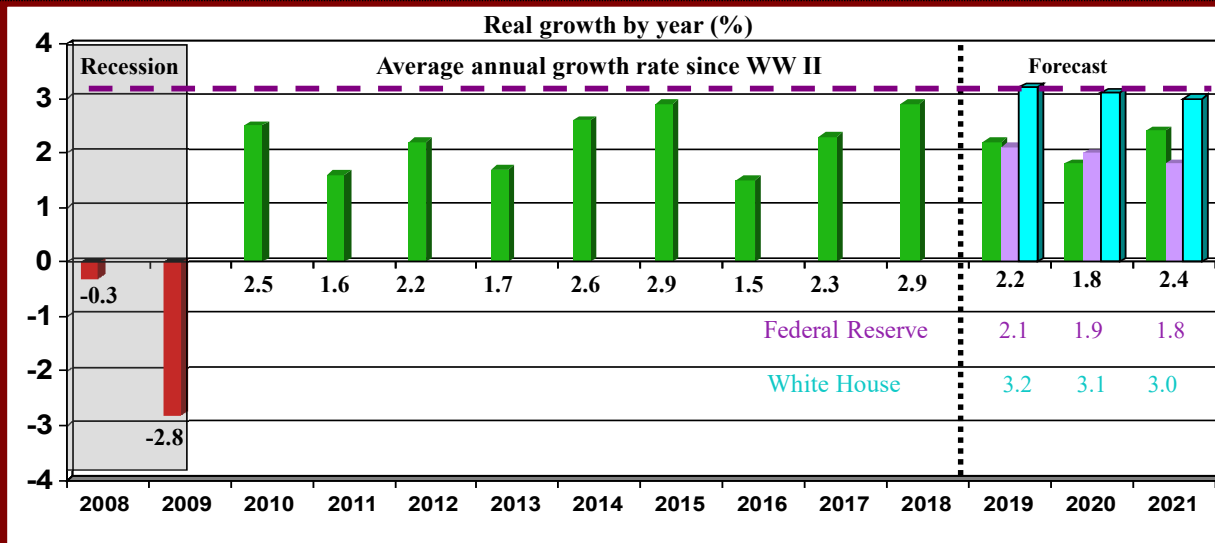
**\$600 billion of investment grade bonds are also at negative yields.**

**There are even "junk bonds" in Europe that now trade with negative yields!**

(At end of June 2019)

## Our Baseline Forecast for U.S. GDP growth

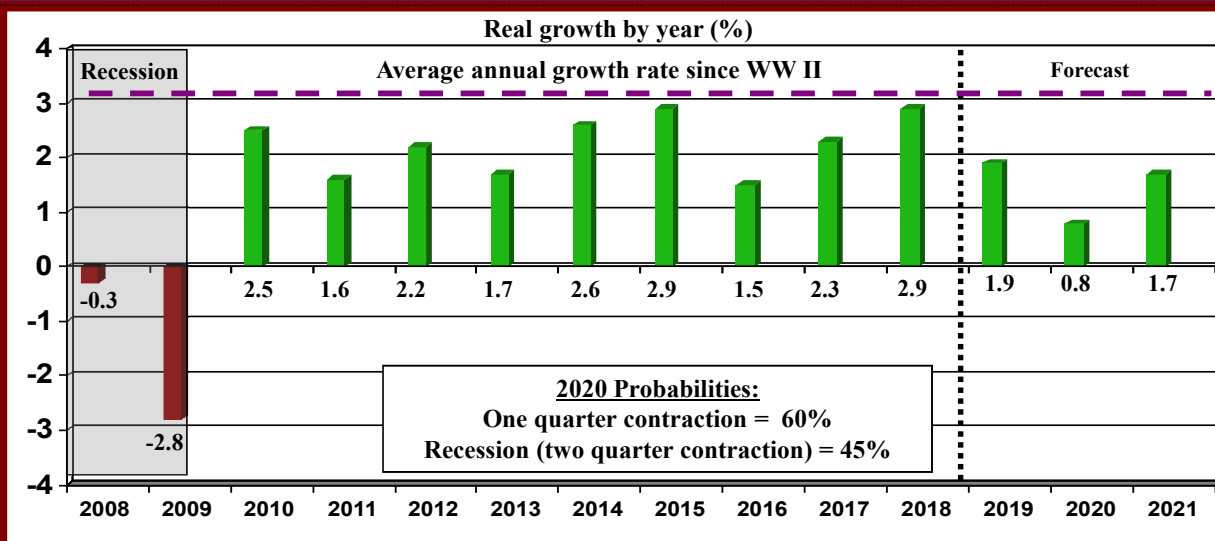
Assumption 1. US - China talks lead nowhere 2019. But Trump refrains from another round in tariffs.



Sources: BEA, Office of Management & Budget, Federal Reserve, The Economic Outlook Group.

## Forecast for U.S. GDP growth

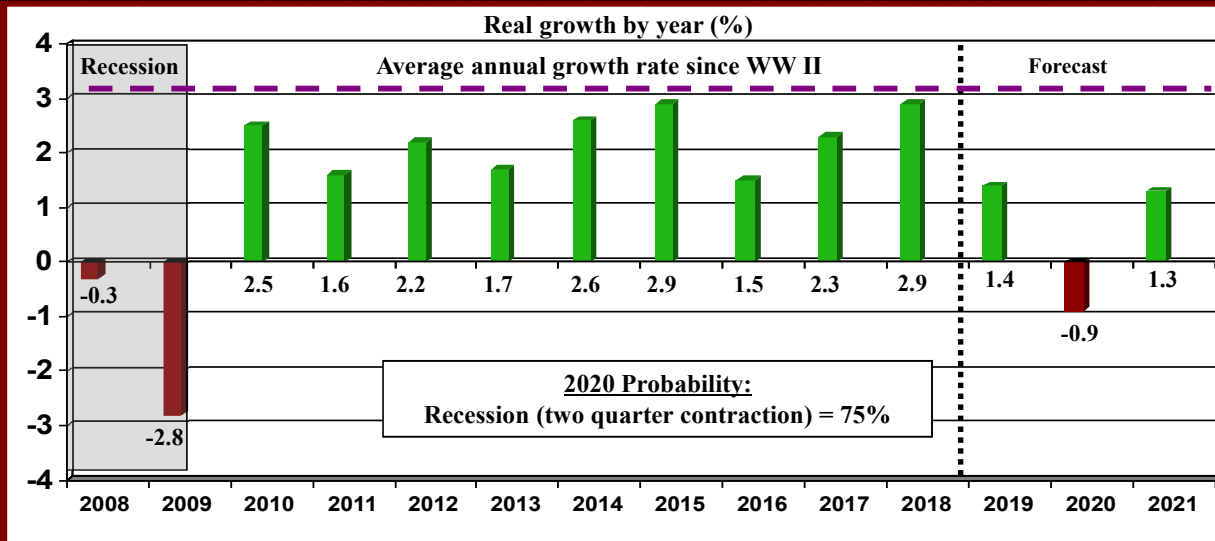
Scenario 2: Trump carries out threat to impose 25% tariff on ALL Chinese imports.



Source: The Economic Outlook Group.

## Forecast for U.S. GDP growth

**Scenario 3: Trump hits China with more tariffs--PLUS--the US & Iran clash militarily**



Source: The Economic Outlook Group.

### It all comes down to the consumer: Spending to increase but at a moderate pace

#### Factors that support household spending 2019 and 2020:

1. Robust job market.
2. Rising wages + minimal inflation = boost spending power.
3. Household net worth topped a record \$108.6 trillion in Q1 2019
4. Consumer confidence on the economic outlook still high.
5. eCommerce + digital payments + faster deliveries = more impulse buying.

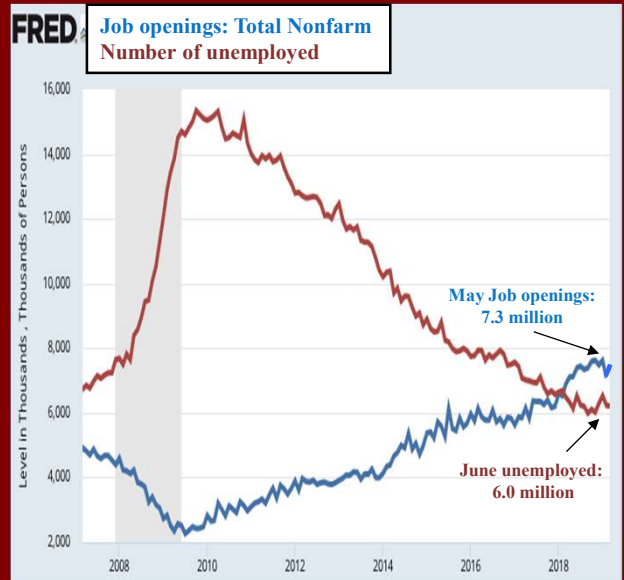
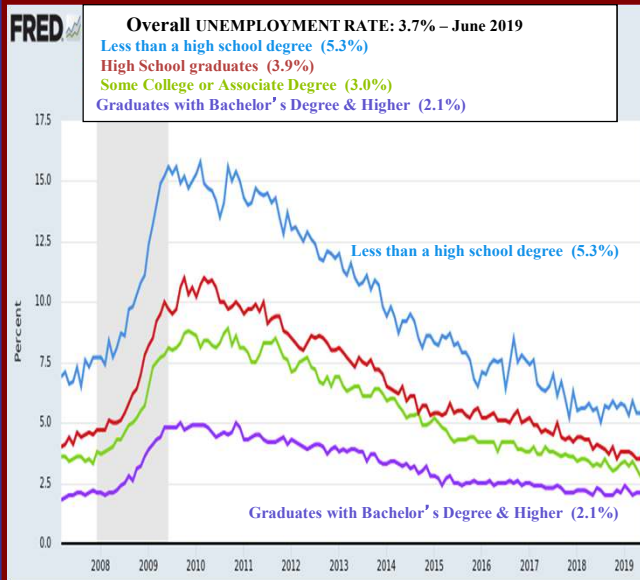


#### Factors that will suppress growth in spending by 2nd half 2019:

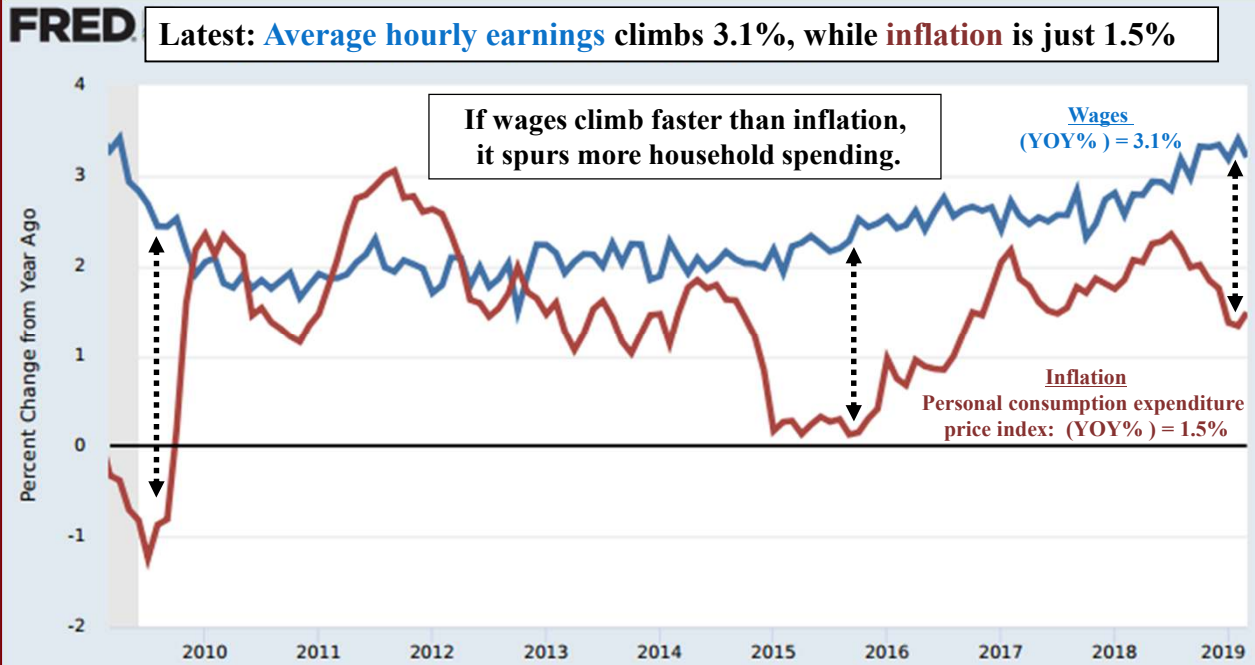
1. After 10 yrs. of shopping, consumer demand naturally wanes.
2. Interest rates have increased at a time of record household debt.
3. Banks and other lenders have tightened credit standards.
4. Demographic changes will alter the composition of spending.



**Unemployment at historic lows; Yet job vacancies still greatly exceed those unemployed!**



Source: Bureau of Labor Statistics



Source: Bureau of Labor Statistics



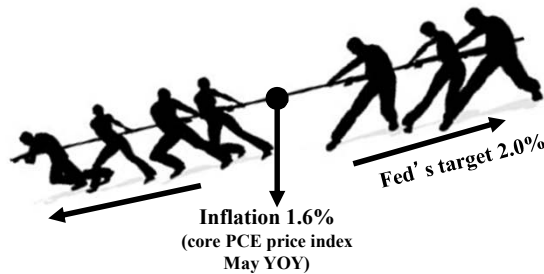
## Historic tug-of-war over inflation: Outcome has implications for central banks, companies and consumers

### Forces depressing inflation

- eCommerce
- Globalization
- Stronger dollar
- Improved productivity
- Changing demographics
- Low interest rates
- Moderate energy prices
- Decline in union membership

### Forces pushing inflation higher

- Rising wages
- Tariffs
- Firms testing pricing power

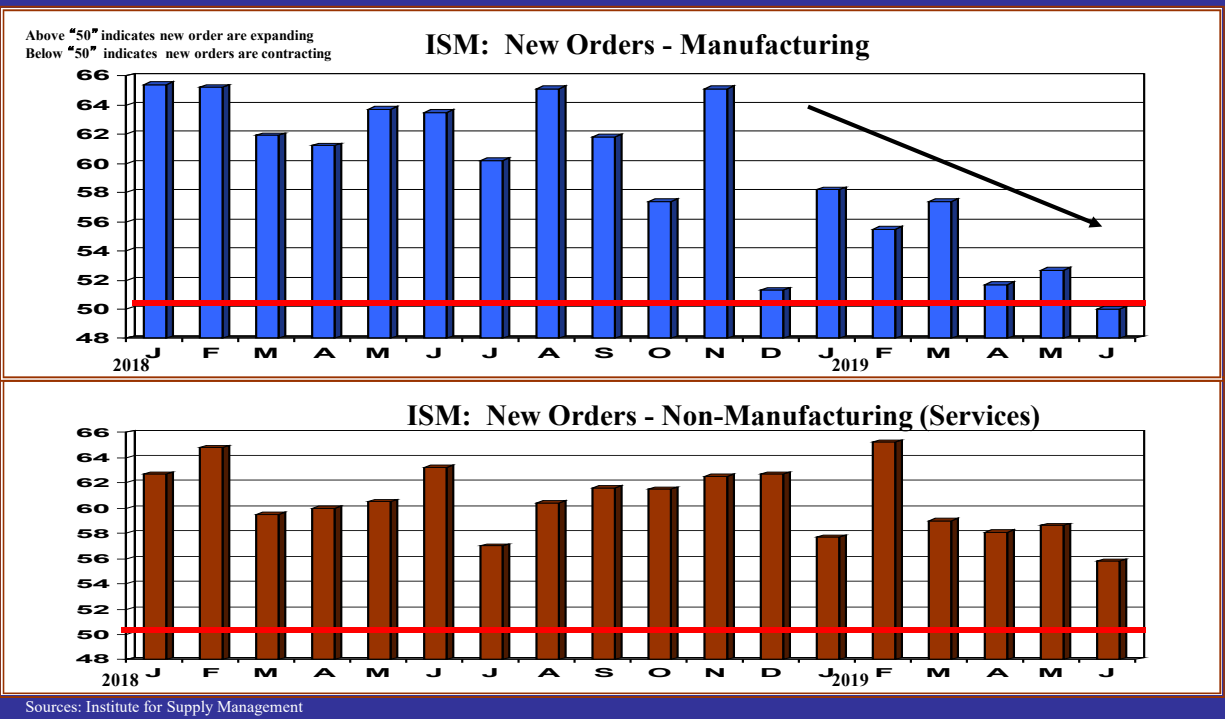


## Outlook for business spending turns sour:

There is ample capital available for investments...BUT political, economic and geopolitical uncertainties place such spending on hold.



- Trade tensions has caused havoc with global supply chains and depressed world economic growth.
- Corporate profits are under pressure due to rising labor costs, tariffs and limited pricing power.
- Bank lending standards on C&I loans have recently tightened.
- Scarcity of skilled labor has also held back new capital investments.
- Another looming uncertainty: Will outcome of next presidential election reverse 2017 tax law?



**Housing has been terribly sluggish --- despite low mortgage rates, strongest job market in 50 years and rising incomes!**





## You cannot have a vibrant economy without a healthy housing market!

### Housing and the economy:

- Residential investment = 3% - 5% of GDP
- Consumer spending on housing = 12% - 13%

Total = 15% to 18% of US GDP



### The Wealth effect:

- Housing wealth is about 25% of household net worth.
- Every \$1 increase in home values raises household spending by 4 to 8 cents.

### Total value of US housing market:

- \$26 trillion market (mortgage debt + housing equity).

Sources: Urban Institute, Federal Reserve (housing wealth at market value)

## Homebuilders confront a perfect storm!

Cost of building material has increased due to tariffs.  
(Steel, aluminum, softwood lumber, plastic pipes, screws, bolts)

Severe shortage of skilled labor.

- Number of residential construction workers is down 20% from 2006.
- After the housing bust, many found more lucrative opportunities in the shale oil-related industry.
- One in four construction workers were immigrants. (Source: NAHB)

The burden of excessive government regulations:

- Local, state and federal requirements account for 25% of constructing cost of a home.

Scarcity of suitable land: Price of lots in preferred locations have skyrocketed.

- Builders moving out into "Xburbs" to construct more affordable homes.
- But high-end homes still provide greater margins for builders.



**Homebuilder sentiment:** July 2019 = All components (present, 6-month, traffic) are below year ago levels.

## Housing demand has been lackluster!

- **Household formation has slowed:**
  - aging demographics
  - birth rates are lowest in 30 years
  - severe curbs on immigration
  - US population growth now slowest in 80 years
  - Household formation to slow from 1.40 million (2018) to 1.22 million (2023)
- **Millennials and Gen Zs are more budget conscious.**
  - High college debt burdens (record \$1.6 billion) have made renting more attractive
  - Pressure to build private savings because of doubts on solvency of SS and Medicare
  - Witnessed financial crisis: saw home values plummet and how friends/families declared bankruptcy
  - Uncertain about future economy given the trade war and fears of a global recession.
- **Provisions of the 2017 Tax Act raised the after-tax cost of homeownership**
- **Banks tightening lending standards given lateness in the credit cycle.**
- **Lack of affordable entry level homes:**
  - Large investment firms buying thousands of homes for rent; record numbers of flippers in the market.

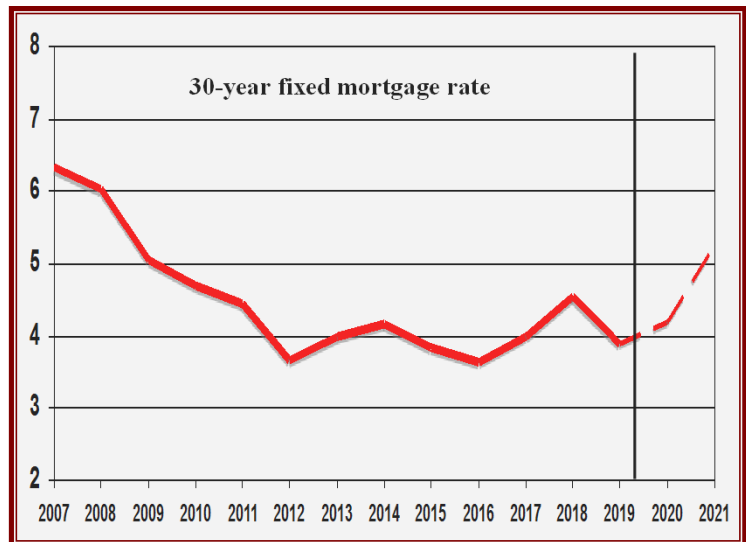


## Mortgage rates have been dropping, but they are projected to turn sharply higher the next two years.

- **Falling mortgage rates have spurred more refinancings than actual home purchases.**

Reason?

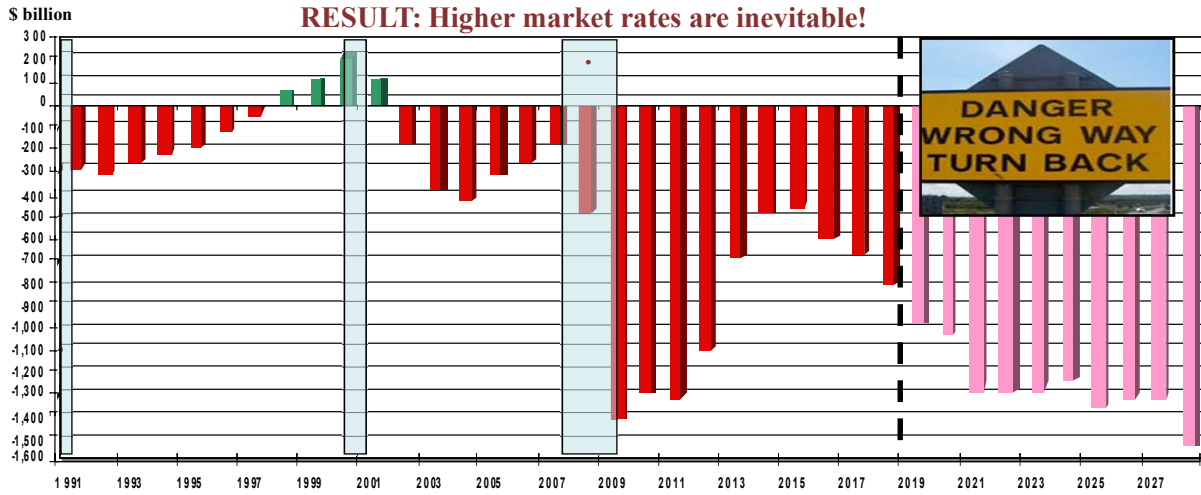
  - It's important to make a distinction between low mortgage rates at the end of a recession...and plunging rates caused by grave economic & geopolitical uncertainty.
  - The first typically spurs a rebound in home buying; the second will not because it is fueled by anxiety and flight to safety in Treasury securities.



**Low treasury yields on notes and bonds are NOT sustainable!**

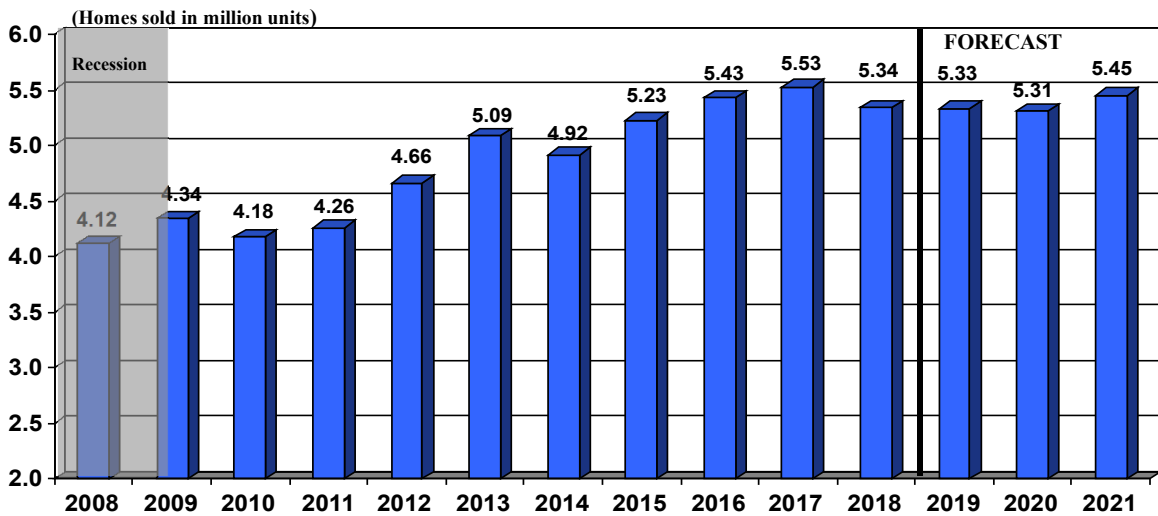
Investor appetite for US gov't debt will diminish as US budget deficits exceed \$1 trillion/year.

**RESULT: Higher market rates are inevitable!**



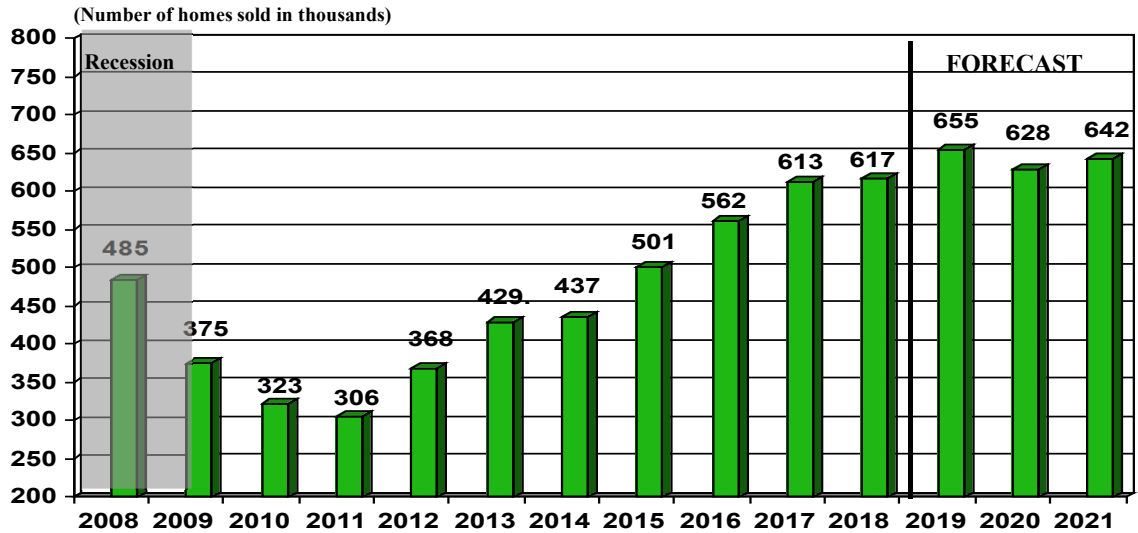
Sources: Congressional Budget Office, The Economic Outlook Group

**US existing home sales: A weakening economy, trade tensions and scarce inventory will reduce the pace of home of purchase**



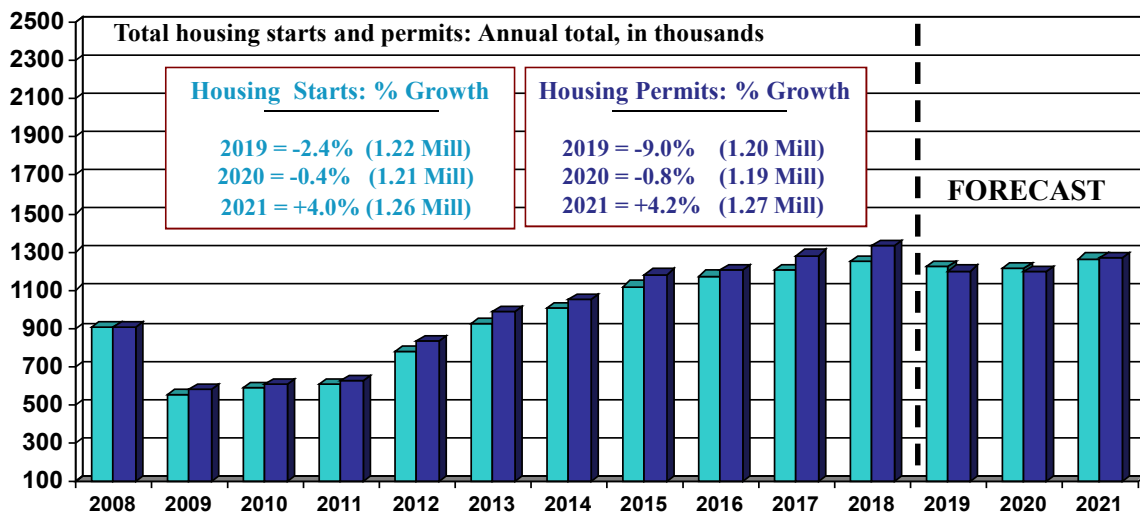
Sources: National Association of Realtors, The Economic Outlook Group

**New single-family home sales in 2019 will be highest in more than a decade.**  
**But purchases will slow in 2H of this year thru 2020.**



Sources: US Commerce Department, The Economic Outlook Group

**New home construction to remain listless next 18 months.**  
**Will rebound in 2021 with an improving economy and greater demand.**



Sources: The Department of Commerce, The Economic Outlook Group

## Outlook for Fannie Mae and Freddie Mac

**Don't expect major overhaul of the GSEs in the middle of a divisive presidential campaign.**

### Fannie Mae & Freddie Mac are at the heart of housing finance.

- They back about about 50% of all mortgage securities;
- Since 2008 both have been under conservatorship after the housing market cratered.



### WH & Congress have wrestled on how to end conservatorship:

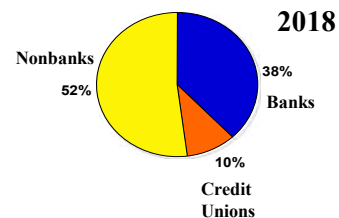
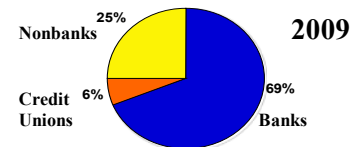
- With the Treasury starved of cash, why rush to give up billions in dividends from GSE's
- 2017 tax changes have already significantly affected cost of home ownership.
- End to conservatorship will happen only after the 2020 presidential election.

### What's next for Fannie and Freddie's federal charter?

- US Treasury (Mnuchin) and most of Congress favor an explicit guarantee of GSEs debt securities.
  - GSEs provide stability to the residential real estate market.
  - Both GSEs are essential in supporting the popular 30-year fixed mortgage.
  - Make mortgages more affordable to low and middle income groups.
- Focus now is on passable legislation to recapitalize and reprivatize Fannie and Freddie.

## The growing presence of "shadow banks" in mortgage finance

- A decade after housing crashed, the more heavily regulated traditional banks have stepped away from mortgage lending.
- Nonbanks (Quicken Loans, LendingTree, PennyMac) have jumped in to capture 52% share of mortgage loans in 2018.
- There is also ample private capital jumping into home purchasing/mortgage debt markets to seek higher returns. (Insurance companies, private equity firms, REITs, hedge funds have ramped up investing in residential real estate.)



## So...what could possibly go wrong?



### Biggest hazards on the radar screen



#### Risk Level

- Moderate:** 2020 presidential campaign deeply intensifies divisions in the US.
- A highly contentious political climate becomes a headwind to economic growth.
  - Uncertain election outcome may delay biz investments and stall consumer spending.
- Moderate:** US economy confronts a full blown global trade war.
- Trade talks w/China collapse; US threatens more tariffs on Europe, India, Vietnam.
  - Volume of world trade shrinks. Global economy enters recession.
- HIGH:** Exogenous shocks pose the greatest threat to the economy.
- (1) Foreign government launches cyber attack that paralyzes parts of the US economy.
  - (2) US and China clash militarily in South China Sea.
  - (3) Iran pursues uranium enrichment above 20%. US or Israel's military strikes back.
  - (4) Venezuela: a major flashpoint between the U.S. and Russia.



## We are now in the midst of a Cyber World War!

**Russia and China view CYBER warfare as an *ideal weapon* against the US!**

- It's cheaper, can do major damage, is contact-free warfare...and allows for deniability.
- For a fraction of the price of a MIG-29, Russia, China & North Korean hackers can sabotage US electrical grids, nuclear plants, communication networks and financial markets.



### Foreign Attacks on the Government

Hackers successfully penetrated the US electrical grid & nuclear plants (2018)  
US election facilities and voter records were penetrated by Russia (2016, 2018)  
Ukraine's power grid went down in winter due to a dispute with Russia (2015)  
Foreign hackers stole 22 million accounts from US Government Office of Personnel Management (2012-14)

### Theft of consumer ID:

Marriott International (Starwood) - 500 million guest accounts (2014 - 2018)  
Equifax - 143 million consumer records (2017)  
Yahoo - 3.5 billion household accounts (2016 - 2017)

Source: Multiple sources

## United States

### Baseline Forecast: 2019 - 2021

	I 2018	II 2018	III 2018	IV 2018	I 2019	II 2019	III 2019	IV 2019	I 2020	II 2020	III 2020	IV 2020	I 2021	II 2021	III 2021	IV 2021
<b>Real Gross Domestic Product (GDP):</b>																
%	2.2	4.2	3.4	2.2	3.1	1.6	1.9	2.0	1.3	2.0	1.8	2.0	2.2	2.4	2.5	2.5
<b>Personal Consumption Expenditures:</b>																
PCE %	0.5	3.8	3.5	2.5	0.9	1.7	1.3	1.9	1.2	1.9	1.7	2.0	2.0	2.7	2.8	3.1
<b>Inflation, end of period, year-over-year:</b>																
CPI %	2.4	2.9	2.3	1.9	1.9	1.6	2.1	2.3	2.2	2.0	2.0	2.2	2.5	2.7	2.7	3.7
<b>Unemployment Rate (end of period):</b>																
%	4.1	4.0	3.7	3.9	3.8	3.7	3.6	3.5	3.8	3.9	4.0	4.2	4.1	4.0	4.0	3.9
<b>Non-farm Payrolls, monthly avg. thousand:</b>																
	228	243	189	233	174	171	165	155	125	115	105	100	115	125	155	165
<b>Treasury 10-yr Note Yield % (end of period):</b>																
	2.74	2.85	3.06	2.76	2.42	2.00	2.30	2.20	2.15	2.35	2.45	2.85	3.20	3.50	4.10	4.40
<b>Federal funds rate % (end of period):</b>																
	1.63	1.88	2.13	2.38	2.38	2.38	2.13	1.88	1.88	1.88	1.88	1.88	2.13	2.38	2.63	2.63



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**Exogenous shocks will become more common...and more consequential!  
How to prepare for such scenarios?**

- 1. Companies should undertake “rigorous” stress tests to determine their greatest vulnerabilities.**
  - Conduct “what if” scenarios: Introduce adverse hypothetical scenarios (e.g. systemic power failure or events that can disrupt operations, revenue flow, access to the internet & intranet and block credit lines.)
  - How to cope under such dire circumstances and remain both operational and profitable?
- 2. Consider cyber theft insurance, upgrade software, and finally hire firms to hack into your system.**
  - Average time it takes a U.S. firm to identify a breach = 201 days
  - Average time it takes to contain the breach = 70 days
  - Average cost of a single data breach = more than \$4 million (Source: IBM)
- 3. Geopolitical threat anticipation:**
  - Dedicate a risk management team to engage in geopolitical forecasting, especially where one has foreign exposure (e.g., supply chain sources, key investors, real estate assets, banking relationships.)
- 4. Be proactive. Customers demand reliability of service --- or they'll walk! Focus on being agile.**
  - Prepare in advance a governance plan that can quickly be implemented to mitigate any harmful fallout from a decline in economic activity OR an external shock. *Your firm's reputation is always at risk.*



**Trade talks have resumed after G-20.  
But Trump and Xi are as far apart as ever.**

**Both have blundered into a minefield of tariffs,  
retaliation and other provocations. Who will cave in?**

**The US does have legitimate grievances:**

**Goal: Get China to codify a new trading relationship with the US.**

- Protect US intellectual property.
- End forced joint ventures & transfer of proprietary technology.
- Gain more access to China's domestic market.
- China to curb subsidies to key domestic industries.
- End its cyber warfare against US firms & military.



**China's top priority: Maintain domestic economic & political stability --- at all costs!**

- Avoid codifying trade reforms into law; emphasize agreements as memorandums of understandings.
- Seek immediate rollback of punitive US tariffs once a deal is made.
- If all else fails, stall, bob & weave and offer minimal concessions until after US elections.

**Factors that will determine how US - China talks eventually play out.**

**1. Is there sufficient political cohesion in the White House for a protracted trade war?**

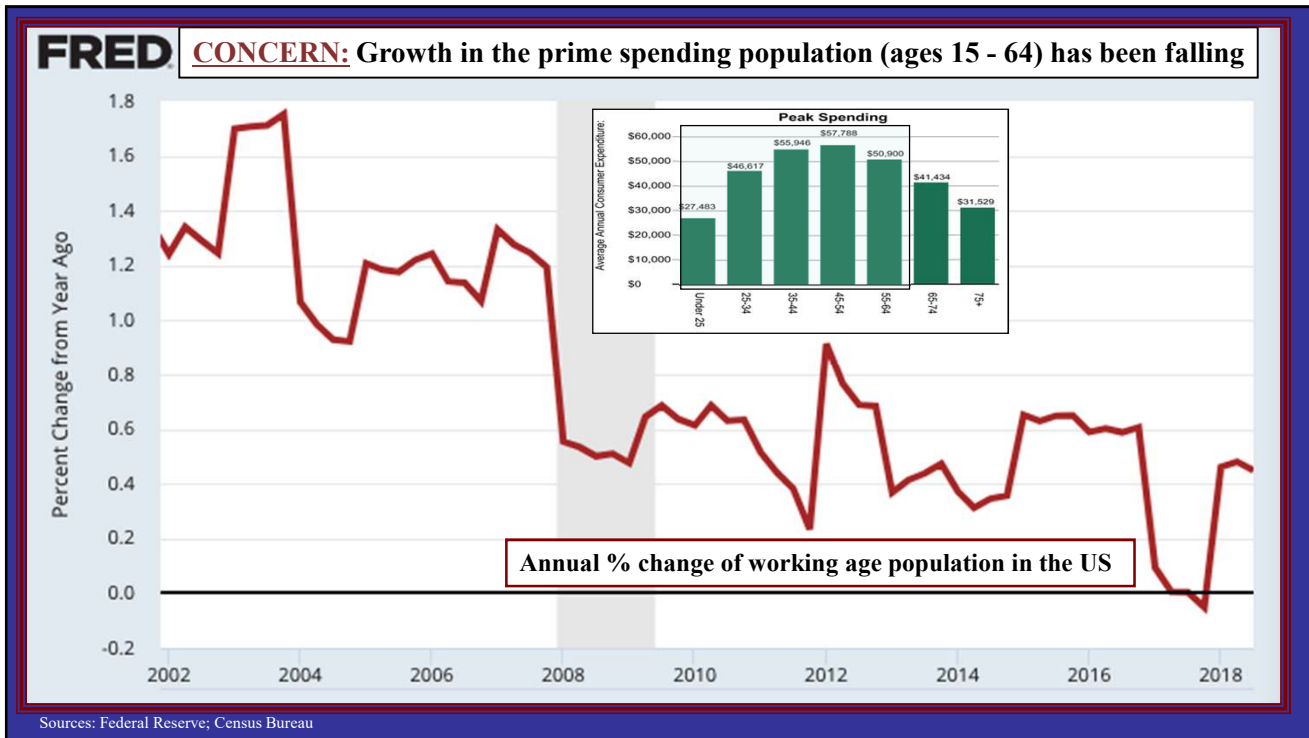
With the 2020 election looming and no resolution on trade in sight, will China hawks (Lighthizer and Navarro) still have the full support of President Trump?

**2. Does China's Xi Jinping have the full support of the Politburo?**

Xi is the supreme leader...but he still needs to navigate between Communist Party hardliners and those who seek more market-oriented reforms. Several of China's key policymakers are US trained economists. China to celebrate 70th anniversary of PRC's founding in October.

**3. Will China use other extreme tools to withstand US pressure?**

- Allow yuan to depreciate vs. US dollar / Scale back net new purchases of US treasuries
- Permit shadow banks to resume lending to private firms
- Slash interest rates
- Impose new hardships on US firms operating in China
- Boycott purchases of US goods
- Ignore US sanctions against North Korea and Iran
- Take tougher actions in SCS and against Taiwan



**Forecasting energy prices is NOT a respectable human activity!!**  
**The oil market is always subject to powerful cross currents.**

**NEW SUPPLIES:**

- U.S. is now the world's largest oil producer (12.3 million bbl/day).
- American oil exports surges to a record 3.6 million bbl/day.
- Shale oil mining soon to spread to Latin America and Sub-Saharan Africa.

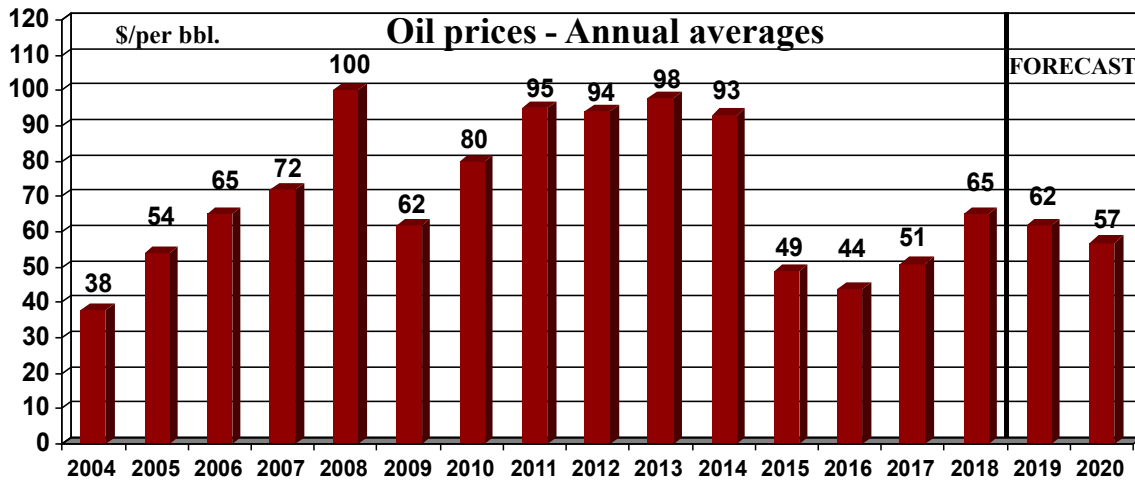


**BUT...**

- OPEC w/ Russia continue to curb output. Their June meeting will determine oil policy for rest of year.
- Political turmoil and/or sanctions in Venezuela, Libya, Nigeria, & Iran have reduced oil supplies.
- **Major offset:** Companies are also investing more on renewable energy to power their operations.

## Outlook for WTI oil: \$55 - \$70 bbl next two years

However add another \$5 to \$15 premium when geopolitical tensions increase



Sources: US Energy Information Administration, The Economic Outlook Group

## Decrepit infrastructure holds back economic growth:

But money and politics (again) get in the way of much-needed repairs.

### EXAMPLES:

- Philadelphia relies on underground pipes installed *before* the Civil War.
- 84,000 bridges considered functionally obsolete.
- 58,000 bridges deemed “**structurally deficient**,” yet still carry 180 million cars a day!



- There are more than 650 water main breaks a day on average in the US; 240,000 a year.
- Leakages and spills waste an average of **5.8 billion gallons of water each day!**

Sources: American Society of Civil Engineers, American Water Works Association, Center for Neighborhood Technology

## **Risks to housing from shadow banks...**

### **What happens if the economy sours?**

- **They are not subject to a national regulator (though monitored by states and CPFB)**  
**Risk: These firms have smaller capital cushion against potential losses.**
- **Nonbank mortgage lenders have been aggressively competing for borrowers.**  
**Risk: Fierce competition may lead to less underwriting discipline. Déjà vu?**
- **Private investment firms provide liquidity to residential real estate market.**  
**Risk: But this liquidity will quickly disappear at the mere whiff of a recession...  
or if more lucrative returns are available outside of residential real estate.**