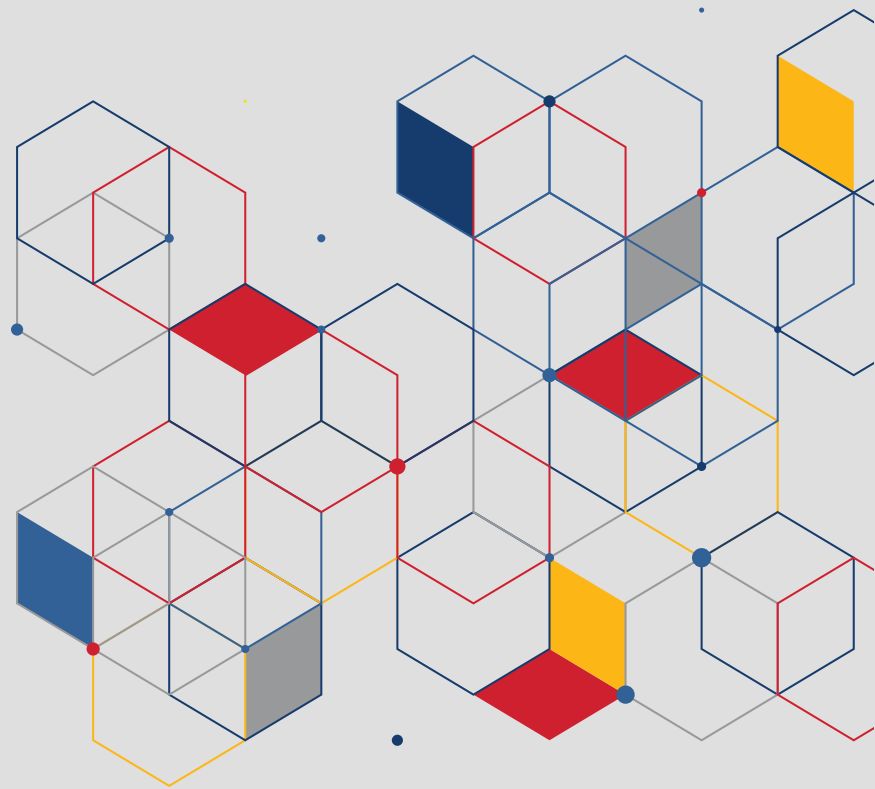


# Third Quarter 2021 **Progress Summary**



# Third Quarter 2021 Progress Summary

Catalyst Corporate is pleased to report continued progress during the third quarter of 2021. Not only has Catalyst Corporate met the broad objectives of its original business plan, but it also has outperformed most budget projections during every period since.

Catalyst Corporate publishes an annual Due Diligence Report — a comprehensive publication aimed at promoting transparency by helping members monitor adherence to commitments in the areas of financial performance, regulatory compliance, investment activity and future plans. To review the Due Diligence Report and other financial information, visit the Due Diligence page of the Catalyst Corporate website (<https://www.catalystcorp.org>) by navigating to [About Us/Due Diligence](#).

As a supplement to the Due Diligence Report, this Progress Summary provides a snapshot of Catalyst Corporate's performance to date, offering information about membership growth and key performance ratios.

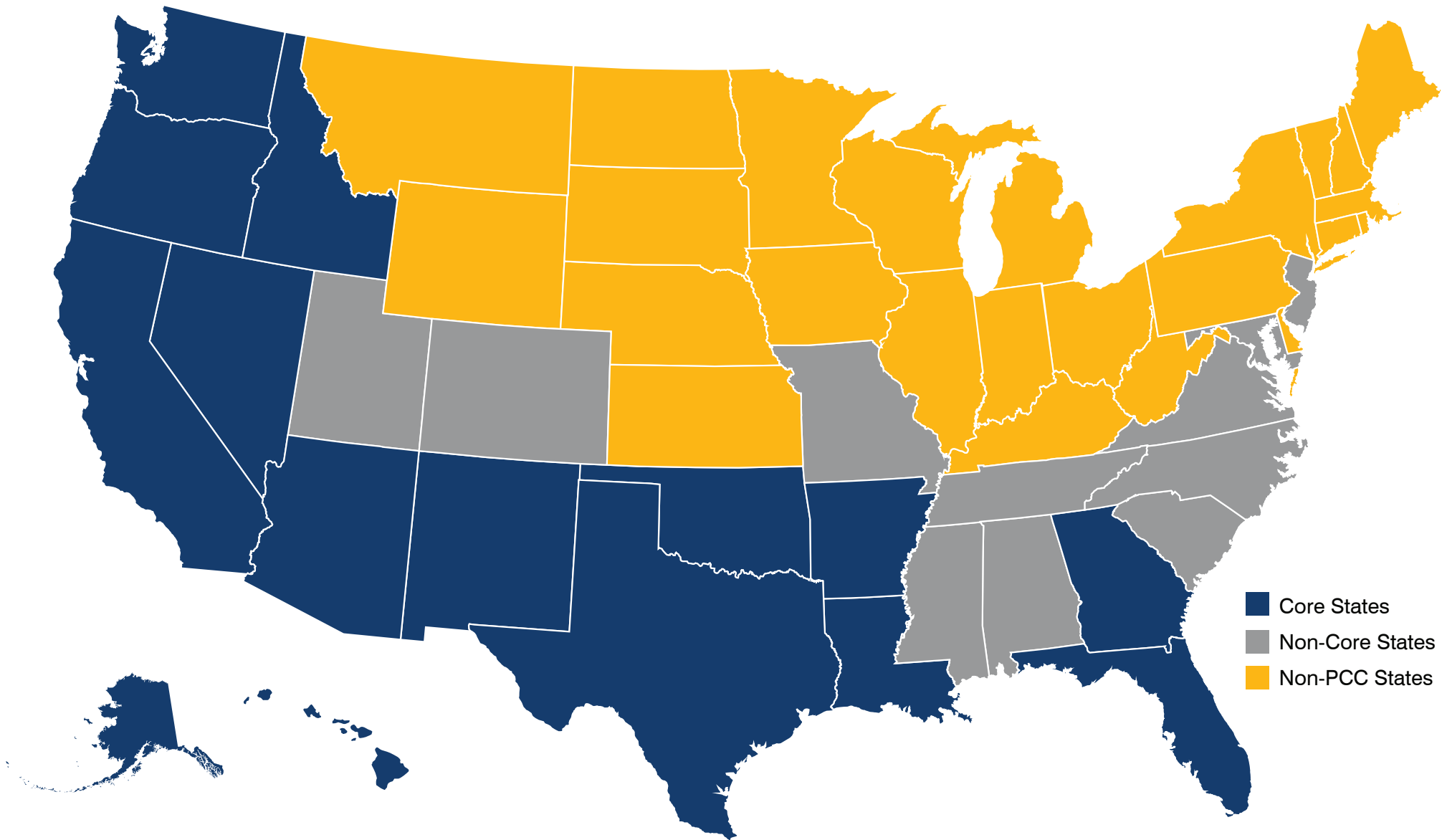
The Progress Summary also includes graphics illustrating Catalyst Corporate's performance related to key ratios that were established by the NCUA and by Catalyst Corporate's Board of Directors. A review of this information confirms the long-term sustainability of

the business model. We hope the successful implementation of Catalyst Corporate's member-driven strategies serves as affirmation of your credit union's dedication to support Catalyst Corporate through capitalization and ongoing patronage.

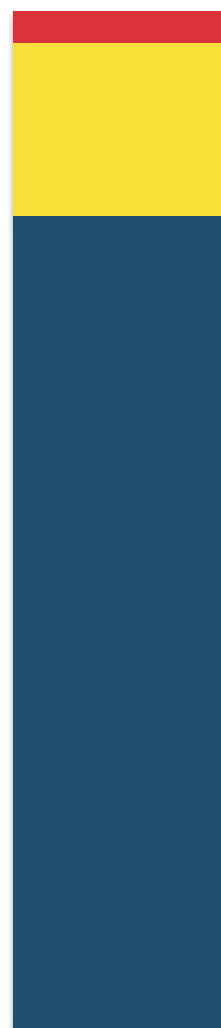
## *Strategy Snapshot*

After launching its new, low-risk business model in September of 2011, Catalyst Corporate has added hundreds of credit unions to its membership rolls through a combination of strategies, including consolidation, partnership and organic growth. This expansion demonstrates rapid fulfillment of an established goal to improve the corporate's existing high level of efficiency by increasing scale — allowing Catalyst Corporate to return maximum value to all of its member-owners. During this time, Catalyst Corporate and Catalyst Strategic Solutions — a wholly-owned subsidiary of Catalyst Corporate — also have delivered numerous new services and enhancements while maintaining the quality of support that credit unions have come to expect. This accomplishment is reflected in a high net promoter score of 87.9 percent. In its eleventh year, Catalyst Corporate is prioritizing mission-driven innovation as part of its goal to help member credit unions achieve success in an increasingly competitive financial services landscape.

# PCC MEMBERSHIP MAP



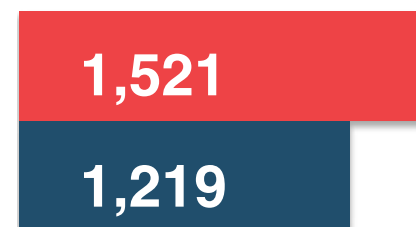
# CATALYST CORPORATE MEMBERSHIP



**1,327**  
**Total Members**

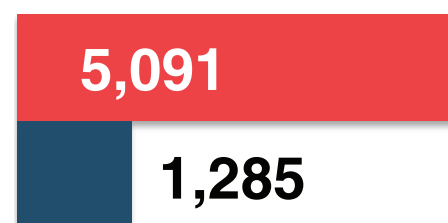
- Non-CU Members **42**  
*Includes CUSOs and leagues*
- Associated Stakeholders **222**  
*Includes off-balance-sheet users*
- PCC Members **1,063**

**80 Percent Market Share**  
in 15 Core States



- Total Credit Unions in Core States
- Member Credit Unions

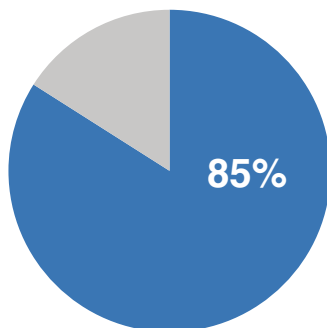
**25 Percent Market Share**  
in Entire U.S.



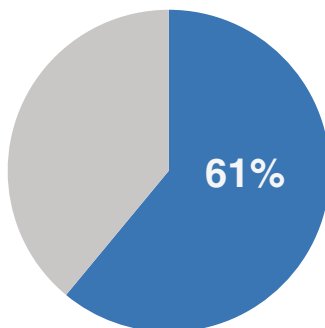
- Total Credit Unions in Entire U.S.
- Member Credit Unions

# CATALYST CORPORATE **PCC MEMBER CUs** IN **CORE STATES**

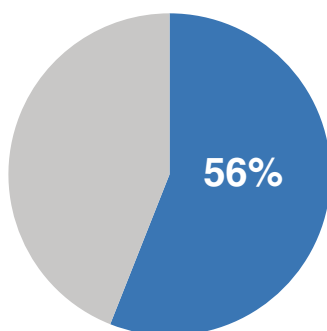
**Texas**



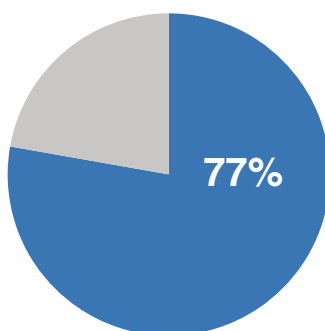
**California**



**Louisiana**



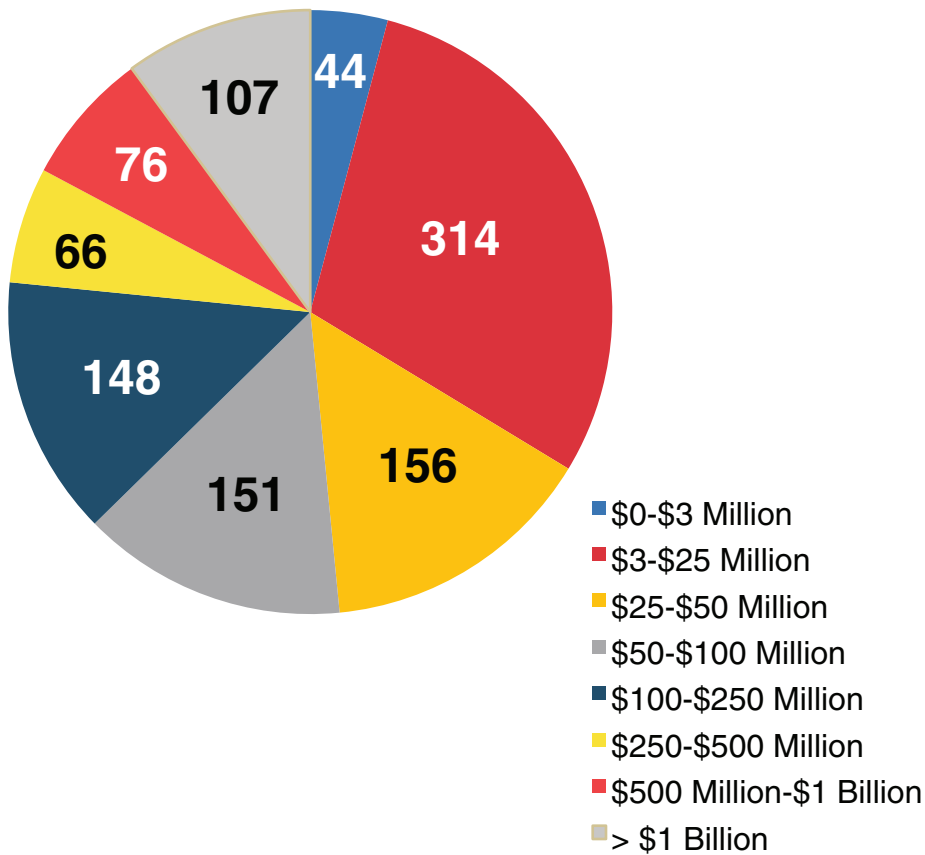
**Georgia**



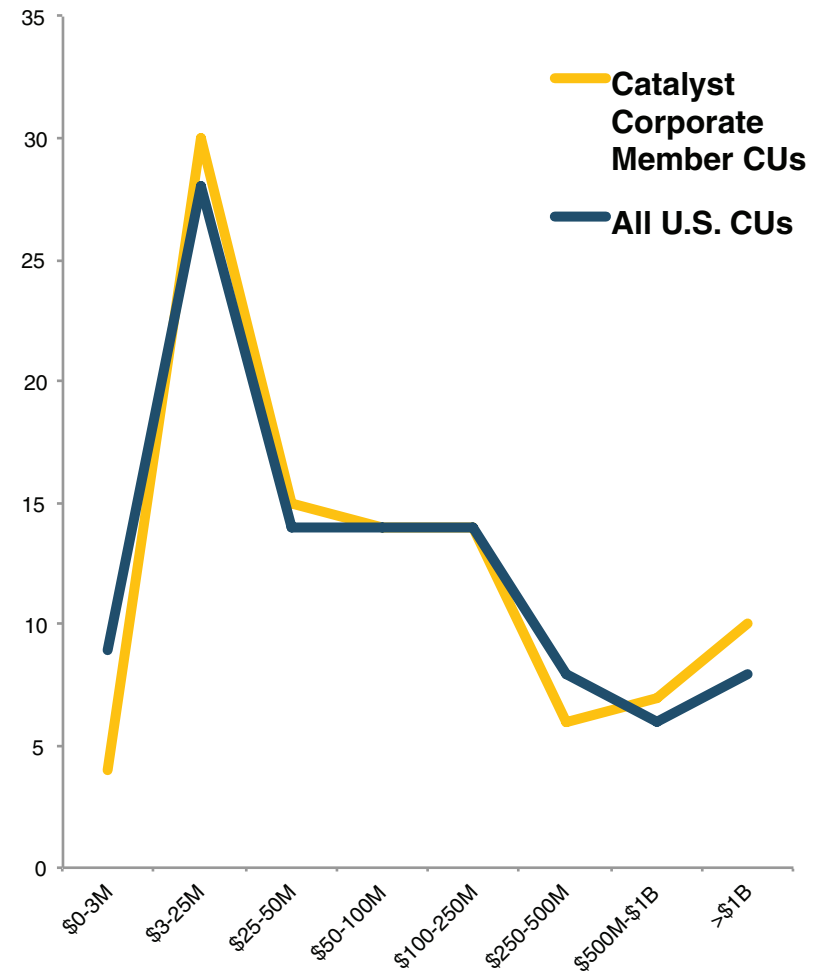
CORE STATES	MEMBER CUs	TOTAL CUs
TX	364	430
CA	172	282
LA	90	161
GA	71	92
WA	61	80
AR	50	54
OK	48	59
OR	36	54
HI	35	49
AZ	33	38
NM	32	41
ID	23	30
FL	12	127
NV	8	14
AK	3	10

# MEMBER DEMOGRAPHICS: PCC MEMBER CUs BY ASSETS

## Number of Members per Asset Category



## Percentage of Members per Asset Category



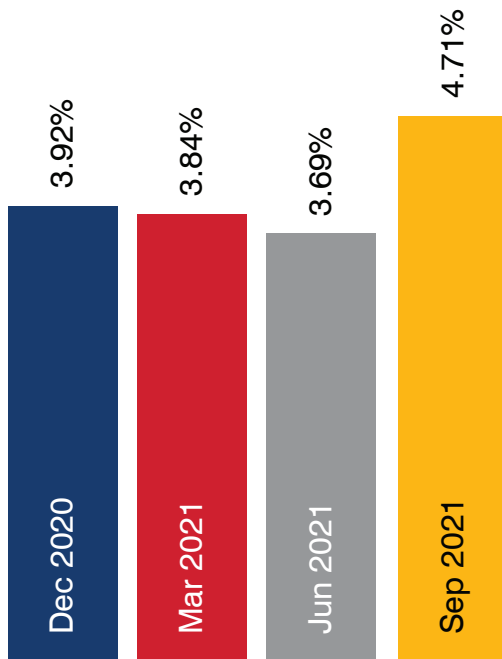
*Note: Catalyst Corporate's member demographics closely align with the national distribution, including the largest asset classes.*

# KEY PERFORMANCE RATIOS

Below are graphics representing Catalyst Corporate's key regulatory capital ratios for the month ending each of the last four quarters.

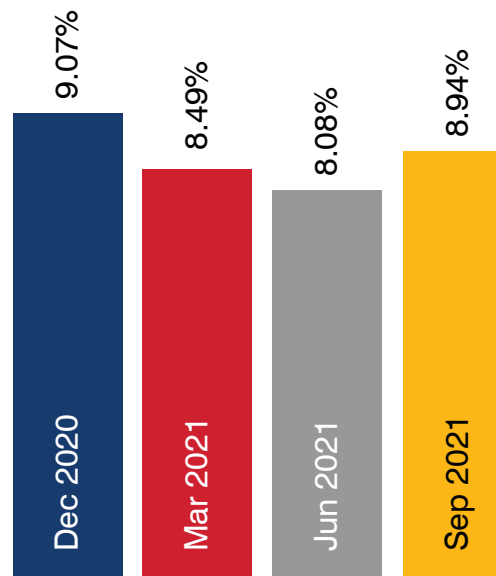
## RETAINED EARNINGS RATIO

NCUA regulations have established a retained earnings ratio threshold of 2.50% to include all member Perpetual Contributed Capital (PCC) in the leverage ratio.



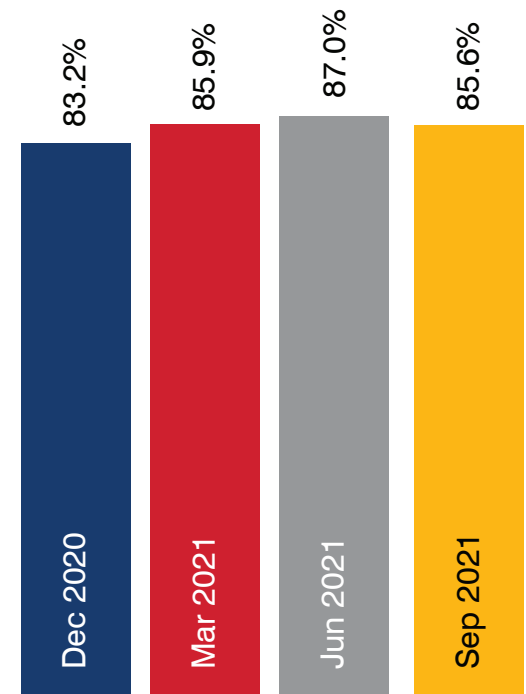
## LEVERAGE RATIO

A well-capitalized regulatory leverage ratio is defined as 5.00 percent or greater.



## YEAR TO DATE OPERATING EFFICIENCY RATIO

The operating efficiency ratio is calculated as a percentage of expenses covered by fee income. The ability to cover expenses with fee income supports a business model less reliant on balance-sheet activity for income and therefore supports a risk-averse portfolio for the long-term. Management anticipates the operating efficiency ratio to settle into the 75-85 percent range on a long-term basis.





6801 Parkwood Blvd.  
Plano, TX 75024  
**214.703.7500 | 800.442.5763**

[www.catalystcorp.org](http://www.catalystcorp.org)  
[communications@catalystcorp.org](mailto:communications@catalystcorp.org)

